# AUDIT REPORT

OF THE

# SOUTHERN CHRISTIAN LEADERSHIP CONFERENCE

ATLANTA, GEORGIA

for the

FISCAL PERIOD

SEPTEMBER 1, 1962 TO AUGUST 31, 1963

# ATLANTA, GEORGIA

# AUDIT REPORT

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# JESSE B. BLAYTON CERTIFIED PUBLIC ACCOUNTANT 239 AUBURN AVE., N. E., ATLANTA 3, GA.

September 30, 1963

Dr. M. L. King, Jr.
President
Southern Christian Leadership Conference
330 Auburn Avenue, Northeast
Atlanta, Georgia 30303

Dear Dr. King:

I transmit herewith audit report covering the transactions of the Southern Christian Leadership Conference, Home Office and Branch Office, for the fiscal year ended on August 31, 1963.

The details of this audit are appropriately set forth in the exhibits and schedules as are outlined in the Table of Contents submitted herewith.

I am deeply grateful for the cooperation of your officers and employees which was provided me and my staff during the course of this sudit.

Sincerely yours,

Jose B. Blayton

Certified Public Accountant

Ga, #192 JBB wbm

Attchs:

# ACCOUNTANT'S CERTIFICATE

I have audited the books and records of the SOUTHERN
CHRISTIAN LEADERSHIP CONFERENCE for the fiscal year ended on
August 31, 1963 and as a result of that audit I certify that
it is my opinion that the accompanying balance sheet at the
close of business August 31, 1963 and the accompanying statement of operations are true and correct to the best of my
knowledge and belief. Said balance sheet and statement of
operations were prepared in accordance with generally accepted accounting principles and audit procedures.

Respectfully submitted,

Jesse B. Blayton
CERTIFIED PUBLIC ACCOUNTANT

GA. #192

Atlanta, Georgia

September, 1963

### COMMENTS

Cash receipts as evidenced by duplicate receipts do not agree with bank deposits. This is caused in part by the issuance of receipts to individuals who donate money to the organization, and then, the issuance of master receipts to local committee chairman, from the same set of receipts. This procedure tended to duplicate the funds shown to have been received. We have eliminated these duplications.

We recommend that receipts to individual donors be issued on one set of forms and those to committee chairmen, and the like, on another series. Thus, making duplication impossible. Care must be exercised, however, to the end that ALL receipts of funds get into both sets of receipts singly.

There is a savings account standing in the name of Southern Christian Leadership Conference at Service Federal Savings and Loan Association of Chicago in the amount of \$1,723.47 identified by account number 33721. This account has been omitted from the assets of the organization for the reason that withdrawals from this account are subject to the signature of Miss Mahalia Jackson only; hence, not technically a property of Southern Christian Leadership Conference.

We recommend that Miss Jackson be requested to obtain a change of signature card and approve the signatures of proper officers of the Southern Christian Leadership Conference.

The New York Office should make regular reports of receipts and disbursements so that entries may be made in the organization's records promptly.

### COMMENTS

We recommend that a revolving fund be established in the New York

Branch Office of, say, \$2,000.00 or \$3,000.00, and that ALL receipts be

transmitted to the Home Office in Atlanta as received. Then, ALL checks should

be issued from the Home Office, except small items of a petty cash nature.

The revolving fund would be replenished when paid bills were submitted.

A schedule of the contents of safety deposit boxes belonging to the Southern

Christian Leadership Conference should be in the possession of responsible

accounting representative of the Southern Christian Leadership Conference.

Facsimile signatures are employed for the validation of checks of the organization. The same employee opens mail, makes up bank deposits, makes cash entries in the books of original entry, applies facsimile signatures to checks, claims bank statements and cancelled checks from the bank, undertakes bank reconcilements, and at times, actually transports funds to the bank for deposit. This renders the internal control for the organization totally ineffective.

We recommend that mail, which is likely to contain remittances, be opened by one employee in the presence of another; and that, then and there receipts be issued to remitters and listed on a schedule showing names of remitters, bank or other identification, purpose of remittance, and the amount. This schedule might, even be, the bank deposit ticket -- or some other schedule from which the bank deposit is prepared. A copy of this schedule (or bank deposit slip) would be retained by the senior employee on this assignment, and a copy furnished to the accounting department for comparison with the duplicate receipts and recording. If the bank deposit ticket is used for this purpose, the copy stamped by the bank will only

### COMMENTS

suffice for the accounting department, if it shows the serial numbers of receipts covered by the particular deposit ticket.

Realizing that the organization's president and treasurer are, by virtue of their commitments, often unavailable for check signing functions, we recommend that some employee other than the custodian of the facsimile be required to inital all checks before the application of the mechanical signature device. The initialing employee's authority to initial would be a copy of an expenditure voucher, a copy of which he (or she) would retain. See, also, related item under budgetary control.

A system of purchase requisitions and purchase orders should be installed. Thus, all departments requiring supplies or other goods and services would request the same on a requisition. This requisition would be addressed to a purchasing agent (or department) and signed by the officer or department requiring the same. The purchasing agent (or department) would associate these requisitions with purchase orders originated in the purchasing department; and further associate the requisition with invoices (or equivalent) when they are received. Thus, the expenditure, when approved for payment would be supported by all related documents required by the accounting department for entry in the accounting records.

We further recommend that the accounting records be maintained by a person, or persons, other than those responsible for the receipt or deposit of funds; and other than those responsible for purchases or otherwise validation of expenditure vouchers.

Bank reconciliations should be made by the accounting department.

Such reconcilations should remain with, and become a part of, the permanent

### COMMENTS

accounting records.

Budgetary Control - In view of the erratic behavior of revenues and expenditures of this organization occasioned by Christian and democratic principles on the one hand, and opposed by reactionary and evil forces on the other, permanent budget estimates are well nigh impossible. It is suggested that monthly revisions of the budget be authorized; and that such revisions be communicated to the accounting department in order that they may be reflected in that department. At any rate, a budget would always be in effect, albeit, it might be formally revised from time to time, or as often as is necessary. An examination of Exhibit B, page 2, and schedules 3 and 4, pages 5 and 6 will provide some guidelines for the preparation and revision of budgets, at least on a trial basis, insofar as percentages are concerned.

### We recommend that:

- (a) Formal budget estimates be approved and established as memoranda on the accounting records; andthat, provisions be made thereon for revisons as approved.
- (b) Each budget item be accorded a serial number as well as a name.
- (c) Income and expenditures be identified according to these serial numbers and names.
- (d) Vouchers, approved by the proper authority (or a designate)
  be issued before an expenditure is made, and particularly
  before a check is drawn. It is understood that, in many
  cases, this will be a hasty operation. In this instance,
  if the preparation of separate vouchers should prove annoying

# COMMENTS

or cumbersome; then, in that event, the vouchers could well be duplicate (or even triplicate or quardruplicate) copies of the checks issued. That is to say, checks could be printed making use of the usual firm or polished surface for good appearance and durability; and the copies in as many as three copies on a good quality onion skin paper. At any rate, all copies would be typed at the same time. As a matter of fact, all copies would bear the same lettering, except perhaps, the copies might bear the printed words "NOT NEGOTIABLE".

There are several unresolved adjustments which should be made affecting the general ledger of the organization under audit and examination which will affect general ledger account balances. These are not such as would render our opinion significantly different to that which is furnished.

We recommend that this accountant or his staff be permitted to work with the accounting department of the Southern Christian Leadership Conference to the end that such adjusting entries may be made and given effect in the records so as to bring the books into condition believed to be proper.

BALANCE	SHEET		EXHIBIT A
AUGUST 31	, 1963		Per Cent Of Total Assets
Current Assets: Cash In Banks Cash In New York Office Emergency Defense Fund Payroll Tax Deposit - Citizens Trust Co. Loans To Affiliates Other Loans Returned Checks	103,803.25 35.00 59.74 1,215.50 5,000.00 60.00) 204.49)		.3
Total Current Assets		\$ 110.377.98	26.4
Fixed Assets-Equipment, Machinery and Fixtures  Deposits-Airlines & Western Union Exchange Checks - Net *  Restricted Assets:	18,080.74 4,425.00 6,844.71	29,350.45	4.3 1.1 1.6 7.0
Investments-Schedule 1 \$	200,220.65 78.338.19		47.9 18.7
Total Restricted Assets		278,558,84	66.6
TOTAL ASSETS		\$ 418,287,27	100.0
LIABILITIES Current Liabilities: Payroll Taxes Withheld Taxes Payable-Disputed-Schedule 5 Emergency Defense Fund Accounts Payable-General	2,854.92 5,250.36 59.74 34,620.87		.6 1.3 ———————————————————————————————————
Total Current Liabilities		\$ 42,785.89	10.2
SURPLUS			
· · · · · · · · · · · · · · · · · · ·	200,220.65 78,338,19		47.9 18.7
Total Restricted Surplus, August 31, 1963		278,558.84	66.6
Unrestricted Surplus, August 31, 1963		96,942.54	23.2
TOTAL LIABILITIES AND SURPLUS		\$ <u>418,287,27</u>	100.0

# SOUTHERN CHRISTIAN LEADERSHIP CONFERENCE STATEMENT OF OPERATIONS YEAR ENDED AUGUST 31, 1963

EXHIBIT B

					Per Cent Of Total
I N C O M E:					Income
Rallies			\$	195,116.73	26.5
Appeals			•	131,347,14	17.9
Spontaneous				11,813.54	1.6
Annual Convention				9,911,90	1.3
Travel Refunds				1,887.10	.3
Albany Movement				359.00	••
Special				18,069.91	2.5
Westchester Salute				12,000.00	1.6
Burned Churches				5,660.03	.8
New York Advertisement				98,148,20	13.3
General Contributions				154,852.00	21.1
Book Sales and Newsletters				4,225,51	.6
Education Project				1,690.10	.2
Voter Registration				2,758.69	.4
"Food For Mississippi"				642.22	.1
Affiliations				132.00	
Sundry Refunds				574.79	.1
Atlanta and Other Negro Ministers				2,814.13	.4
Empire Baptist Missionary Convention				6,671,50	.9
City Employees Union				2,723.39	.4
Presentations:					
Mahalia Jackson	\$	37,566.48			
Jackie Robinson-Jazz In Afternoon		10,823.48		***	
Back Bros, Incorporated		10,000.00			
M. L. K Toronto		6,000,00			
Insurance Association		8,750.00		73,139.96	9.9
Interest and Dividends		was in the fundament winetis		929.94	.1
Other Income		,		66.24	
TOTAL INCOME			\$	735,534.02	100.0
LESS: Expenses-Schedule 3	\$	365,395.40			49.7
Expenses-Schedule 4	•	18,146,42			2.5
TOTAL EXPENSES				383,541.82	52.2
A CARLA MANA MANA MANA MANA MANA MANA MANA MA				OVO STATUM	
NET INCOME OVER EXPENSES			\$	351,992.20	47.8
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SOUTHERN CHRISTIAN LEADERSHIP CONFERENCE SCHEDULE OF INVESTMENTS AUGUST 31, 1963		SCHEDULE 1
American Federal Savings and Loan Association of Greensboro, North Carolina-Certificate #162	\$	10,000.00
The Berkley Citizens Mutual Savings and Loan Association, Incorporated, Norfold, Virginia-Certificate #3406		10,000,00
Broadway Federal Savings and Loan Association, Los Angeles, California - Certificate Account #27145		10,000.00
Illinois Federal Savings and Loan Association of Chicago, Illinois - Certificate #1335		10,000.00
Carver Federal Savings and Loan Association, New York 27, New York - Account #65634		10,000.00
Community Federal Savings and Loan Association of Nashville, Tennessee - Certificate #0029		10,000.00
Mutual Federal Savings and Loan Association of Memphis, Tennessee - Account Number S-3547		10,000.00
Mutual Savings and Loan Association, Durham, North Carolina - 100 Shares @ \$100.00		10,000.00
Service Federal Savings and Loan Association, Chicago 15, Illinois - Account Number 33854		10,000.001
Mutual Federal Savings and Loan Association of Atlanta, Georgia - Account Number 09557		10,220,65
Stein, Roe and Farnham Balanced Funds, Incorporated Chicago 3, Illinois	\$	100,220.65
Certificate #37614 - 1,336 Shares	\$	49,993.12
Certificate #37729 - 667 Shares		25,019.17
Certificate #37730 - 676 Shares		24,978.20
Miscellaneous Charges		9,51
	\$	100,000,00

Please read appropriate section of comments re: account #33721 in Service Federal Savings and Loan Association.

	SCHEDULE 2				
AUGUST 31, 1963					
Dates		Check Numbers	Amount		
5/16/63	M. W. Ryles	4992	\$ 10,000.00		
5/16/63	Alabama Christian Movement For Human Rights	4993	3,000.00		
5/16/63	New Pilgrim Baptist Church	5001	2,500.00		
5/28/63	Citizens Federal Savings and Loan Assn.	5039	8,000.00		
6/11/63	Western Union	5105	1,561.53		
6/25/63	South Georgia Crusade For Voters	5231	1,000.00		
6/27/63	Alabama Christian Movement For Human Rights	5246	5,500.00		
6/27/63	S C L C - Special Account	5247	5,000.00		
6/28/63	Danville Progressive Civic Association	5288	1,500.00		
6/28/63	Alabama Christian Movement for Human Rights	5290	8,500.00		
7/5/63	Mutual Federal Savings and Loan Association of Atlanta	5330	1,160.50		
7/6/63	Alabama Movement	5331	3,000.00		
7/13/63	Danville Christian Progressive Association	5389	5,000.00		
7/23/63	Western Union	5454	2,016.16		
7/23/63	Ann Brewster	5456	3,000.00		
8/5/63	H. Y. Hackett	5572	10,000.00		
8/6/63	Atty E. H. Gadsen	5613	10,000.00		
	Total Charges to Bail Bonds-C.D. Book		\$ 80,738.19		
	Less: Refund of Bail Bonds-Savannah		7.400.00		
Bail Bonds	Subject To Recovery, August 31, 1963		\$ <u>73,338,19</u>		

SCHEDULE OF OPERATING EXPENSES - HOME OF	FFICE - A	TLANTA	SCHEDULE ;
YEAR ENDED AUGUST 31, 1963	3		Per Cent Of Total Income
Field Service and Travel	\$	65,947.35	9.0
Telegraph and Telephone	•	26,289.13	3.6
Rent		3,480.00	.5
Printing and Office Supplies		33,666.36	4.6
Postage and Freight		9,409.01	1.3
Educational Materials		1,609.51	.2
Salaries		71,518.25	9.7
Publicity		4,248,74	.6
Utilities		89.45	que este apia
Fund Raising		36,056.80	4.9
Aid to Affiliates - Schedule 6		41,247.81	5.6
Voter Registration		19,483.25	2.7
Janitorial Service and Supplies		885.43	.1
Tuition and Scholarships		1,680.85	. 2
Legal Defense		9,427.25	1.3
Insurance		2,199.56	.3
Repairs and Maintenance		533,30	•1
Auditing Services - Internal		1,140.00	. 2
Flowers		18.04	and death
Recording Fees		1.00	40.40.40
Honoria and Stipends		3,425.00	.5
Banquet		860.00	.1
Taxes-Unemployment and Excise		5,250.36	.7
Taxes - Federal		915.02	.1
Taxes - Georgia and Penalty		207.86	
Refunds of Contributions		7,807.00	1.0
Book Purchases		1,397.20	.2
March On Washington		8,044.77	1.1
Lena Horne Concert:			
Advertising \$ 1,508.69			
Miscellaneous Items and Fees 950.00			
Receiption and Car Rental 316.06			
Orchestra 1,611,21			
		4,385.96	•6
Interest Expense, Bank Charges, Foreign Exchange			
Charges and Etc.		1,049.07	.1
Sundry Expense Charges		2,244.55	.3
Materials and Supplies	-	877.52	
TOTAL EXPENSES - HOME OFFICE - ATLANTA	\$ 3	65,395,40	49.7

# SCHEDULE OF OPERATING EXPENSES - BRANCH OFFICE - NEW YORK SCHEDULE 4

# YEAR ENDED AUGUST 31, 1963

			Per Cent Of Total Income
Field Service and Travel	\$	677.48	•09
Telephone and Telegraph		580.44	.08
Rent		1,189.50	.16
Office Supplies		491.25	.07
Postage and Express		202,45	.03
Salaries		8,641.23	1.18
Publicity		302.55	.04
Utilities		20.32	dang dalan samu estab
Fund Raising	,	2,186.34	.30
Advertising		2,702.06	.38
Bank Charges		14.59	quin atter-vehi dette
Hotels		499.44	.07
March On Washington, D. C.		144.60	.02
Aid to Affiliates		226.21	.03
Typewriter Rental		140.00	.01
Maintenance		35.00	-
Miscellaneous		42.96	pto Atriĝo
Bureau of Census and Research - Materials		50.00	400-400-44
	•	aadaabuu uu ka maa kiin yilaabii in kiid daba	addite Production as the
TOTAL EXPENSES-BRANCH OFFICE-NEW YORK	\$ _	18,146,22	2.46

# SCHEDULE OF ACCOUNTS PAYABLE - GENERAL

### SCHEDULE

# AUGUST 31, 1963

Field Service and Travel	\$	9,035.48
Supplies	-	1,767.33
Leasehold Improvements		870.00
Aid To Affiliates		198.82
Printing		13,010.35
Maintenance-Office Equipment		162.31
Janitorial Supplies		102.20
Publicity		164.95
Educational Materials		105.00
Postage		12.61
Utilities		17.82
Telephone and Telegraph		5,912.32
Fund Raising		600.69
Machinery and Equipment		2,235.99
Rent		425.00
Total Accounts Payable - General	\$	34.620.87

# SOUTHERN CHRISTIAN LEADERSHIP CONFERENCE

# SCHEDULE OF ACCOUNTS PAYABLE-TAXES

# AUGUST 31, 1963

EmploymentSecurity Agency - Delinquent	\$ 4,728.03
Federal Excise Taxes - Delinquent	522.33
Total Taxes Pavable-Delinguent	\$ 5,250.36

# SCHEDULE OF AID TO AFFILIATES

# SCHEDULE 6

# YEAR ENDED AUGUST 30, 1963

Fred C. Bennett Alabama Christian Movement For Human Rights Albany Movement Prince Edward Civic Movement Mount Olive Baptist Church American Negro Leadership Conference of Africa Edenton Movement N A I R O Western Union Roy C. Bell National Conference on Religion and Race Mount Olive Baptist Church Building Fund Perry Homes Housing Authority S N C C Art Enterprises Ivan Allen B. B. Beamon's Restaurant Robinson's Printing Company Dorchester Center Bill Flemming and Sons, Incorporated Hospital Conference Virginia State Unit of SCLC Atlanta Citizens Registration Committee C & P Telephone Company Danville Christian Leadership Conference C. A. Hensen Western Christian Leadership Conference Danville Christian Leadership Conference New Orleans Coordinating Council Herbert V. Coulton Maurice Dawkins F. H. LeGurde	<b>\$</b>	195.00 566.13 1,327.20 17,985.50 100.00 1,226.45 1,220.00 1,100.00 5.00 812.94 625.00 100.00 4,736.57 49.00 1,500.00 12.33 33.33 50.19 51.51 100.00 10.30 25.00 300.00 1,000.00
Herbert V. Coulton		300.00 300.00
THE STATE STATES		

# Total Aid To Affiliates

# FUNDS HANDLED AS AGENT FOR CRUSADE FOR CITIZENSHIP

SEPTEMBER 1, 1962 TO AUGUST 31, 1963

Balance, September 1, 1962, Per Bank Statement		\$ 435,22
RECEIPTS:		
Crusade For Citizenship (S.R.C.)	\$ 7,850.00	
Crusade For Citizenship (S. R.C.)	7,850.00	
Refund - Expense	73.43	
TOTAL RECEIPTS		15,773,43
·		\$ 16,208.65
DISBURSEMENTS:		
Field Service and Travel	\$ 4,138.63	
Educational Materials	1,505.39	
Salaries	7,344.60	
General Expenses - Office	542.94	
Repayment of Loan To S. C. L. C.	1,000.00	
Refund to S. C. L. C. For Voter Registration Expense	1,093.19	
Remittances to S. C. L. C. of balance in Bank Account at time of Second Allotment	519.03	
Bank Service Charges	2.69	
TOTAL DISBURSEMENTS		16,146,47
Balance Per Bank Statement, August 31, 1963		\$ 62.18

# JESSE B. BLAYTON CERTIFIED PUBLIC ACCOUNTANT 239 AUBURN AVE., N. E., ATLANTA 3, GA.

# SOUTHER CURISTIAN LEADERSHIP CONFERENCE Atlanta, Georgia

PALANCE SHEET

Aumist 31,1963

	07773 0 Day 11757		
ASSETS			
Current Assets			
Cash in banks Cash in office Emergency Defense fund	\$3.03,803.25 35.00 59.74		
Payroll tax deposit Loans to affiliates	1,215.50 5,000.00		
Other loans	60.00		
Returned checks	204.49	\$110,377.98	
Deferred charges Check exchanges — net Fixed assets		6,425.00 6,844.71 18,080.74	\$141,728.43
Restricted Assets		••	
Investments - Tederal Savi Association related item Rail bonds subject to rede	accounts and s	\$200,220.65 78,338.19	278,558.84
Total assets			\$420,287.27
LIABILITIES			
Taxes witheld & FICA, etc. Employment taxes-Ga	\$3,377.25	\$	
amount disputed	4,728.03	8,105,28	
Emergency Defense fund	angung fragilia e e e up de Sanus	59.74	
Accounts payable - general		34,620.87	\$ 42,785.89
SURPLUS			
Restricted Reserve for bail bonds and other contingencies Reserve for bail bonds out. Unrestricted surplus	standing	\$200,220.65 78,338.19	278,558.84 98,942.54
Totol limbilities,re	serves and surplus		\$420,287,27

# JESSE B. BLAYTON CERTIFIED PUBLIC ACCOUNTANT 239 AUBURN AVE., N. E., ATLANTA 3, GA.

SOUTHERN C'RISTIAN LEADERSHIP CONFERENCE SUMMARY STATEMENT OF INCOME AND EXPENSE Year Ended, August 31,1963

# TMCCME

Rollies	§195,136.73
Appeals	131,347.14
Spontaneous gifts	31,813.54
Annual Convention	9,911.90
Travel refunds	1,887.10
Albeny (Ga) Movement	359,00
Special	18,069.91
Westchester Salute	12,000.00
Burned Churches	5,660.03
New York advertisement	98,148.20
General contributions	154,852.00
Book sales & newsletters	4,225.51
Education Project	1,690.10
Voter Registration	2,758.69
"Food for Mississippi"	642.22
Affiliations	132.00
Sundry refunds, etc.	574.79
Atlanta & other Negro minist	ers2,814.13
Empire Raptist Missionary Co	nv.6,671.50
City Employees Union	2,723.39
Presentations and Projects:	
Mahalia Jackson	37,566.48
Jackie Robinson	10, <sup>82</sup> 3.48
Rack Row, Inc.	10,000.00
MLK-Toronto	6,000.00
Insurance Association	ጻ,750.00
Interest and dividends	929.94
Other income	66.24

Total income

\$735,534.02

### EXPENSES

Field service and travel	\$65 <b>,</b> 947 <b>.</b> 35	
<sup>m</sup> eJephone	26,289.13	
Rent	3,480.00	
Printing & office supplies	*	
Educational materials	1,609.51	
Postage and freight	9,409.01	
Salaries	71,518,25	
Publicity	4,248.74	
Utilities	89.45	
Aid to affiliates	36,056.80	
Voter registration	41,247.81	
New York office *	19,483.25	
Janitorial services & Sup.	885.43	
Tuition & scholarships	7,680.85	
Legal expense	9,427.25	
Insurance	2,199.56	
Repairs & maintenance	533,30	
Materials & supplies	877.52	
Auditing services	1,140.00	
Flowers	18.04	
Recording fee	00.0	
Honoria and stipends	3,425.00	
Banquet	860.00	
Taxes- employment & excise	5,250.36	
Taxes - Federal	915.02	
Taxes - Ga. & penalty	207.86	
Refunds of contributions	7,807,00	
Sundry expenses (several)	3,601.75	
"March on Washington"	8,044.77	
Lens Horne Concert	4,385.96	
Telegrams, interest,	-F4 7 17 4 7 11	
exchange & bank charges	1,039.07	
New York office-additional		
The state of the control of the cont	ming major and r	
Total expense	\$383,491.82	

Total income (from first page - this section)

\$735,534.02

Total expense (as above)

383,491.82

Income in excess of expense added to surplus

\$352,042.20

\*The New York office maintains semarate books and records, but above accounting includes its income and expense.

### Note:

Funds provided by the Southern Regional Council for Citizenship education are accounted for in a separate set of books. Those books were audited by me but the summaries are not contained in exhibit above since SCLC only acted as agent in that arrangement.